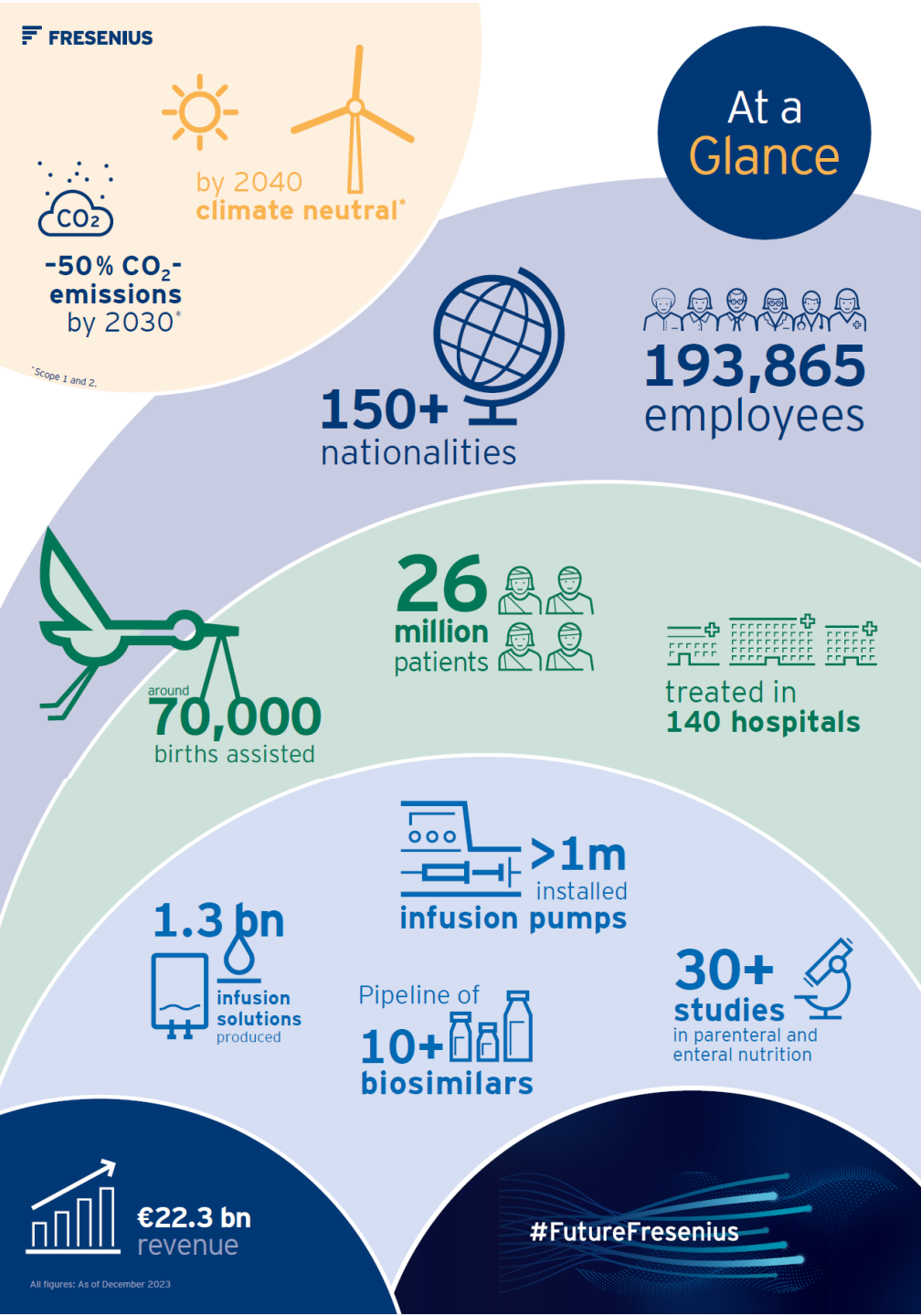


Perspectives on Securing the Digital Supply Chain

Hubert Witczak, David Steng
Fresenius Group – May 2024



Advancing Patient Care



Principles of our Cybersecurity Third-Party Risk Management Program

- 1 Focus on actual risks – business context matters
- 2 Focus on process efficiency – for both sides
- 3 Follow industry standards & best practices
- 4 Prioritize independent certifications, audits & reports over questionnaires
- 5 Keep the effort proportionate to the risk
- 6 Be a partner to our third parties
- 7 Embed the process into the overarching supplier lifecycle processes
- 8 Accept that the process won't be perfect – improve over time

High-level overview of third-party risk management approach

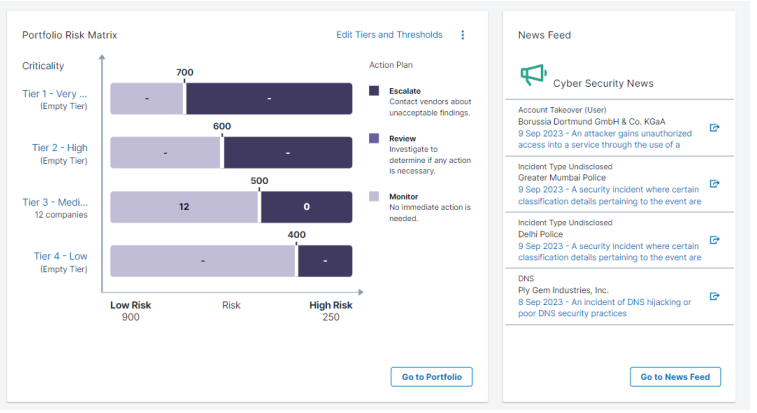
Identify, document and manage third-party relationships (supplier mgmt.)

Evaluate the criticality, inherent risk and associated assessment depth

Category	Sub-category	Score	Weight	Weighted Score	Overall Score
Business Criticality	Business Criticality	10	10	100	100
	Business Criticality	10	10	100	
	Business Criticality	10	10	100	
	Business Criticality	10	10	100	
Inherent Risk	Inherent Risk	10	10	100	100
	Inherent Risk	10	10	100	
	Inherent Risk	10	10	100	
	Inherent Risk	10	10	100	
Assessment Depth	Assessment Depth	10	10	100	100
	Assessment Depth	10	10	100	
	Assessment Depth	10	10	100	
	Assessment Depth	10	10	100	

Feedback about security posture

Report the assessed risk to business owner, address findings and continuously monitor the third-party risks



Reporting, Treatment & Monitoring

Contractual Requirements "IT Security Annex"

Due Diligence

Collect and perform initial review of security controls, certifications, audit reports, etc.

Company	Impact Score	Trust Score	Risk Score	Departments	Labels	Requirements	Due Date	Lifecycle Status
Dr. Maxis Software Group	10	10	10	10	10	10	10	10
EP (Epsilon-Project GmbH & Co. KG	10	10	10	10	10	10	10	10
Karsten Holding AG	10	10	10	10	10	10	10	10
M&M & M&M Information Systems Ltd	10	10	10	10	10	10	10	10
Mettler Toledo	10	10	10	10	10	10	10	10
Spektrum Bank GmbH & Co. KG	10	10	10	10	10	10	10	10
Stadtwire Friedrichshagen	10	10	10	10	10	10	10	10
WSAG Dienstleistungsholding GmbH	10	10	10	10	10	10	10	10

Assess and evaluate risk associated to the third parties based on gathered insights